			** PUBLIC DISCLOSUF				
	0	00	Return of Organization Exen	npt	From I	ncome Tax	OMB No. 1545-0047
Form 990			Under section 501(c), 527, or 4947(a)(1) of the Inter benefit trust or private for		2012		
		of the Treasury enue Service	The organization may have to use a copy of this return	reporting requirements	Open to Public		
			ar year, or tax year beginning JUL 1, 2012			UN 30, 2013	Inspection
Bo	Check if	C Name of	forganization	and		D Employer identifie	cation number
a [pplicat Addr						
	_chan Nam		ONAL PARKS CONSERVATION ASSOCI	ITA	ON	Г <u>г</u> го о	225165
	_ chan _Initia _returi		and street (or P.O. box if mail is not delivered to street address)		Deem/auite		225165
			6TH STREET NW		Room/suite	E Telephone number	223-6722
	Amer		vn, or post office, state, and ZIP code			G Gross receipts \$	45,789,825.
	Appli tion	ca- WASH	INGTON, DC 20001			H(a) Is this a group re	
	pend	ing	nd address of principal officer:W. CLARK BUNTIN	IG		for affiliates?	
_			AS C ABOVE			H(b) Are all affiliates inc	
1 T	ax-ex	empt status:	X 501(c)(3) 501(c) () ◀ (insert no.) 494	7(a)(1)	or 527	1 ''	list. (see instructions)
JV	Vebs	ite: 🕨 WWW .	NPCA.ORG	<u> </u>		H(c) Group exemption	
<u>K</u> F	orm o	f organization:	X Corporation Trust Association Other ►	•	L Year		State of legal domicile: DC
Pa	irt I	Summary					
e	1	Briefly describ	e the organization's mission or most significant activities:	ROT	ECTINO	AMERICA'S	NATIONAL
anc		PARKS F	OR PRESENT AND FUTURE GENERATI	ONS	· •		
Governance	2		x if the organization discontinued its operations o			than 25% of its net as	sets.
j0 ve	3	Number of vot	ing members of the governing body (Part VI, line 1a)			3	29
8 9	4	Number of ind	ependent voting members of the governing body (Part VI, lir	ne 1b)		4	29
es	5	Total number of	of individuals employed in calendar year 2012 (Part V, line 2	a)		5	206
viti	6	Total number of	900				
Activities	7a	Total unrelated	of volunteers (estimate if necessary) d business revenue from Part VIII, column (C), line 12				351,241.
4	b	Net unrelated	business taxable income from Form 990-T, line 34			7u 7b	4,698.
						Prior Year	Current Year
е	8	Contributions	and grants (Part VIII, line 1h)			23,639,978.	31,618,029.
nue	9	Program servio	ce revenue (Part VIII, line 2g)			1,485,431.	1,510,602.
Revenue	10	Investment inc	come (Part VIII, column (A), lines 3, 4, and 7d)			1,051,774.	1,626,909.
œ	11	Other revenue	(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			-394,208.	-136,251.
	12		- add lines 8 through 11 (must equal Part VIII, column (A), lin			25,782,975.	34,619,289.
	13		nilar amounts paid (Part IX, column (A), lines 1-3)			865,446.	698,032.
	14		o or for members (Part IX, column (A), line 4)			0.	0.
s			compensation, employee benefits (Part IX, column (A), lines			16,247,382.	15,043,215.
use			undraising fees (Part IX, column (A), line 11e)			535,284.	573,630.
Expense			ng expenses (Part IX, column (D), line 25) F 7,83		10.		5/5/0500
ш			es (Part IX, column (A), lines 11a-11d, 11f-24e)			18,111,376.	16,193,665.
			s. Add lines 13-17 (must equal Part IX, column (A), line 25)			35,759,488.	32,508,542.
	19		expenses. Subtract line 18 from line 12			-9,976,513.	2,110,747.
Net Assets or Fund Balances						ginning of Current Year	End of Year
sets alan	20	Total assets (F	Part X, line 16)			50,255,301.	52,084,065.
AS	21		(Part X, line 26)			9,574,952.	8,394,449.
Pure	22		und balances. Subtract line 21 from line 20			40,680,349.	43,689,616.
Pa	rt II	Signature				10/000,019.	10,000,010.
Unde	er pena	alties of perjury, I	declare that I have examined this return, including accompanying s	chedule	es and statem	ents and to the best of my	knowledge and helief, it is
-true,	corre	ct, and complete.	Declaration of preparer (other than officer) is based on all informati	on of w	hich prenarer	has any knowledge	and bollog and bollog it 13
		1. 1.	Leura preino			1//0	>114
Sigr	ı	Signature	of officer			Date	///
Here		THER	ESA PIERNO, CHIEF OPERATING OF	FIC	ER		
			rint name and title				

	Print/Type preparer's name	Preparer's signature	Date Check	P00543022
Paid	Jerr. McKnight	Ull Mary +	3/20/19 self-emplo	
Preparer	Firm's name 🕨 GELMAN, ROSENE	BERG & FREEDMAN	Firm's EIN 🕨	52-1392008
Use Only	Firm's address 🖌 4550 MONTGOMER	RY AVE SUITE 650N		
	BETHESDA, MD 2	20814-2930	Phone no.	301) 951-9090
May the I	RS discuss this return with the preparer show	n above? (see instructions)		X Yes No

232001 12-10-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.

	990 (2012) NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Part III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
•	PROTECTING AMERICA'S NATIONAL PARKS FOR PRESENT AND FUTURE
	GENERATIONS.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 10,611,104. including grants of \$ 522,974.) (Revenue \$ 1,510,60
	ENGAGE, EDUCATE, AND EMPOWER AMERICANS: THE LONG-TERM VIABILITY AND
	VIBRANCY OF THE NATIONAL PARKS DEPEND ON A BROADER, MORE DIVERSE,
	COMMITTED, AND ENGAGED CONSTITUENCY THAT VALUES THE NATIONAL PARK IDE
	TO GAIN BROADER SUPPORT FOR THE PARKS, THE ASSOCIATION WILL SEEK
	THROUGH THIS STRATEGIC PRIORITY TO CREATE A LARGER NATIONAL PARK
	COMMUNITY THAT IS ENGAGED, EDUCATED, AND EMPOWERED TO PROTECT AND
	ENHANCE OUR NATIONAL PARKS AND MONUMENTS. THIS BROADER COMMUNITY WILL
	INCLUDE NON-TRADITIONAL ALLIES AND A BROADER CONSTITUENCY THAT MORE
	CLOSELY REPRESENTS THE CHANGING DEMOGRAPHICS OF AMERICA.
	(Code:) (Expenses \$ 10,277,172. including grants of \$ 173,062.) (Revenue \$
4b	(Code:) (Expenses \$U, 277, 172. including grants of \$173, 062.) (Revenue \$ PROTECT AND ENHANCE NATURAL AND CULTURAL RESOURCES: THESE PROGRAMS
	PROTECT PARKS FROM EXTERNAL THREATS THAT NEGATIVELY IMPACT, DEGRADE,
	DESTROY PARK RESOURCES OR VALUES, AND SERVE TO PROTECT, RESTORE, AND
	MAINTAIN PARK, NATURAL, AND CULTURAL RESOURCES UNIMPAIRED FOR FUTURE
	GENERATIONS. THE ASSOCIATION HAS OFFICES ACROSS THE NATION TO ENSURE
	THAT THREATS TO RESOURCES AT OUR PARKS ARE DETECTED EARLY AND SOLUTION
	TO THESE THREATS IMPLEMENTED QUICKLY. THESE OFFICES ALSO WORK TO SEIZ
	OPPORTUNITIES TO MEASURE THE HEALTH OF AND IMPROVE THE CONDITION OF
	THESE RESOURCES.
1c	(Code:) (Expenses \$ 3,278,084. including grants of \$ 1,996.) (Revenue \$
	PARK FUNDING AND MANAGEMENT: THE ASSOCIATION'S RESEARCH HAS REVEALED
	THAT THE NATIONAL PARK SYSTEM FACES AN OPERATING FUNDING DEFICIT OF
	\$600 MILLION, A MAINTENANCE BACKLOG OF ALMOST \$10 BILLION AND A BACKL
	OF LAND ACQUISITION NEEDS WITHIN PARK BOUNDARIES OF OVER \$2 BILLION.
	THE ASSOCIATION IS WORKING TO MINIMIZE THIS GAP IN A CHALLENGING
	BUDGETARY CLIMATE. A BETTER MANAGED NATIONAL PARK SYSTEM IS A BETTER
	PROTECTED NATIONAL PARK SYSTEM. THROUGH ITS CENTER FOR PARK MANAGEMEN
	THE ASSOCIATION WORKS WITH THE NATIONAL PARK SERVICE TO PROMOTE AND
	ENHANCE THE MANAGEMENT CAPACITY WITHIN THE NATIONAL PARK SERVICE.
	ENHANCE THE MANAGEMENT CATACITI WITHIN THE NATIONAL TARK DERVICE.
łd	Other program services (Describe in Schedule O.)
1e	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ► 24,166,360.
	Form 990
32002 2-10-	2 12
	2
10	318 745960 24119 2012.05060 NATIONAL PARKS CONSERVATION 24119

Form 990 (PAR
Part IV	Che	cklist	of F	Req	uired	Sche	dules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	•		x
	public office? If "Yes," complete Schedule C, Part I	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	4	х	
5	during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4	23	
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
Ū	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
_	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а	Part VI	11a	х	
h	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11a		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		v	
L.	Schedule D, Parts XI and XII	12a	X	
a	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		x
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,		v	
40	column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40	х	
19	1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	18	11	<u> </u>
19	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
-		_	000	

Form **990** (2012)

232003 12-10-12

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			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	x	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	x	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? <i>If</i> "Yes," <i>answer lines 24b through 24d and complete Schedule K. If</i> "No", <i>go to line 25</i>	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If</i> "Yes," <i>complete Schedule L, Part II</i>	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	37	x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			v
~ .	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			x
20	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete	31		
32	Ochodula N. Doct II	20		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		<u> </u>
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	00		
•••	Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	
		Form	990	(2012)

232004 12-10-12

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form 990 (2012)

232005 12-10-12

Par	t V Statements Regarding Other IRS Filings and Tax Compliance		
	Check if Schedule O contains a response to any question in this Part V	<u></u>	<u></u>
			Yes
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 14	-	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0	
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		
	(gambling) winnings to prize winners?	1c	X
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		
	filed for the calendar year ending with or within the year covered by this return 2a 20	_	37
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X
-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)		v
	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	4-	
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	-
D	If "Yes," enter the name of the foreign country:		
Fo	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	
5a h	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b	
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	50 5c	-
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	- 50	-
ou	any contributions that were not tax deductible as charitable contributions?	6a	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts		
	were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor	? 7a	X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required		
	to file Form 8282?	7c	
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	<u> </u>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C	' 7h	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting N/A		-
_	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966? N/A	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b	-
10	Section 501(c)(7) organizations. Enter:		
a b	Initiation fees and capital contributions included on Part VIII, line 12	-	
ь 11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter:	-	
 а	Gross income from members or shareholders N/A 11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against	-	
	amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year M/A 12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	-	
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a	
	Note. See the instructions for additional information the organization must report on Schedule O.		
b	Enter the amount of reserves the organization is required to maintain by the states in which the		
	organization is licensed to issue qualified health plans		
с	Enter the amount of reserves on hand 13c		

NATIONAL PARKS CONSERVATION ASSOCIATION

53-0225165 Page 5

No

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Form 990 (2012)

14a

14b

NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

X

Sec	tion A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 29								
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.								
b	Enter the number of voting members included in line 1a, above, who are independent 1b 29								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
-	officer, director, trustee, or key employee?								
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	2		Х					
•	of officers, directors, or trustees, or key employees to a management company or other person?	3		х					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х					
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х					
6	Did the organization have members or stockholders?	6		Х					
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or								
• ••	more members of the governing body?	7a		х					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
-	persons other than the governing body?	7b		х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:								
-	The governing body?	8a	Х						
b	Each committee with authority to act on behalf of the governing body?	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the								
-	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)								
			Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?	10a	Х						
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х						
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe								
	in Schedule O how this was done	12c	Х						
13	Did the organization have a written whistleblower policy?	13	Х						
14	Did the organization have a written document retention and destruction policy?	14	Х						
15	Did the process for determining compensation of the following persons include a review and approval by independent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
а	The organization's CEO, Executive Director, or top management official	15a	Х						
b	Other officers or key employees of the organization	15b	Х						
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a								
	taxable entity during the year?	16a		X					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's								
_	exempt status with respect to such arrangements?	16b							
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed \blacktriangleright SEE SCHEDULE O								
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le						
	for public inspection. Indicate how you made these available. Check all that apply.								
	X Own website Another's website X Upon request Other (explain in Schedule O)								
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and	d finar	ncial						
	statements available to the public during the tax year.								
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization KEVIN J. BARNHURST - 202-293-8780	tion: 🖡	•						
	777 6TH STREET NW, SUITE 700, WASHINGTON, DC 20001								
232000		Form	990	(2012)					
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NATIONAL PARKS CONSERVATION ASSOCIATION 53

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τνιι	Compensation of Officers, Directors,	Trustees, Key	/ Employees, I	Hignest C	ompensated
	Employees, and Independent Contract	tors			

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		l				npei	1541			
(A)	(B)			(C)				(D)	(E)	(F)
Name and Title	Average Position (do not check more than d					than		Reportable	Reportable	Estimated
	hours per			ss person is both an id a director/trustee)				compensation	compensation	amount of
	week							from	from related	other
	(list any	Individual trustee or director						the	organizations	compensation
	hours for	ordi	ee			ated		organization	(W-2/1099-MISC)	from the
	related	u stee	trust		æ	ipens		(W-2/1099-MISC)		organization
	organizations below	ual tr	ional		ploy6	t com				and related
	line)	divid	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) THOMAS F. SECUNDA	1.00	드	드	Ð	¥	E E	윤			
	1.00			v				0.	0	0
CHAIRMAN	1 00	X		X				0.	0.	0.
(2) ROBERT B. KEITER	1.00									•
VICE CHAIRMAN		Х		Х				0.	0.	0.
(3) STEPHEN H. LOCKHART	1.00							_		_
VICE CHAIRMAN		Х		Х				0.	0.	0.
(4) GREG A. VITAL	1.00									
VICE CHAIRMAN		X		Х				0.	0.	0.
(5) NORMAN C. SELBY	1.00									
TREASURER		X		X				0.	0.	0.
(6) WENDY BENNETT	1.00									
SECRETARY		x		x				0.	0.	0.
(7) DONALD B. AYER	1.00							•••	•••	
TRUSTEE	1.00	x						0.	0.	0.
(8) MARY L. BARLEY	1.00								•	
TRUSTEE	1.00	x						0.	0.	0.
	1.00							0.	0.	0.
(9) WILLIAM R. BERKLEY	1.00							0		0
TRUSTEE	1 00	X						0.	0.	0.
(10) H. RAYMOND BINGHAM	1.00									
TRUSTEE		Х						0.	0.	0.
(11) ROBERT F. CALLAHAN	1.00							_		_
TRUSTEE		Х						0.	0.	0.
(12) VICTOR H. FAZIO	1.00									
TRUSTEE		X						0.	0.	0.
(13) DENIS P. GALVIN	1.00									
TRUSTEE		X						0.	0.	0.
(14) JOHN E. HUERTA	1.00									
TRUSTEE		x						0.	0.	0.
(15) CAROLE T. HUNTER	1.00							•	•	
TRUSTEE		x						0.	0.	0.
(16) ROBERTA R. KATZ	1.00							0.	0.	
TRUSTEE	±•00	x						0.	0.	0.
	1.00			-		-		0.	0.	0.
(17) ALAN J. LACY	1.00									0
TRUSTEE		Х						0.	0.	0.
232007 12-10-12						_				Form 990 (2012)

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Form	990	(2012)

NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 8

Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees,	and	d Hi	ighe	st C	Compensated Employe	es (continued)	-			
(A)	(B)	(C)				•		(D)	(E)			(F)	
Name and title	Average	(da		Pos		۱ than	000	Reportable	Reportable		Es	timated	
	hours per	box	, unles	ss pe	rson	is bot	h an	compensation	compensatior	n	am	nount of	
	week		cer an	dad	irecto	or/trus	tee)	from	from related			other	
	(list any	ector						the	organizations			pensation	
	hours for	ordir	e			ated		organization	(W-2/1099-MIS	C)		om the	
	related organizations	istee	truste			pens		(W-2/1099-MISC)			•	anization	
	below	ual tru	onal		ploye	t com						d related	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	ormer				orga	anizations	
(18) ED LEWIS	1.00	<u> </u>	<u> </u>	0	ž	Ξē	۰۳						
TRUSTEE		x						0.		0.		0.	
(19) WILLIAM J. PADE	1.00												
TRUSTEE		x						0.		0.		0.	
(20) AUDREY PETERMAN	1.00												
TRUSTEE		x						0.		0.		0.	
(21) WILLIAM B. RESOR	1.00												
TRUSTEE		X						0.		0.		Ο.	
(22) JAMES T. REYNOLDS	1.00												
TRUSTEE		Х						0.		0.		0.	
(23) LAURET SAVOY	1.00												
TRUSTEE		Х						0.		0.		0.	
(24) KEVIN SHARER	1.00												
TRUSTEE		х						0.		0.		0.	
(25) FRAN ULMER	1.00											•	
TRUSTEE	1 0 0	X						0.		0.		0.	
(26) PETER VITOUSEK	1.00											•	
TRUSTEE		X				Ļ		0.		0.		0.	
1b Sub-total								0.		0.	25	0.	
c Total from continuation sheets to Part VI								2,233,225.		0.			
d Total (add lines 1b and 1c)								2,233,225.			25.	2,488.	
2 Total number of individuals (including but n	ot limited to th	ose	liste	ed al	oove	e) wł	no r	eceived more than \$100	,000 of reportable	e		30	
compensation from the organization												Yes No	
2 Did the summination list and former officer	-1							• · · · · · · · · · · · · · · · · · · ·		Г			
3 Did the organization list any former officer,		Istee	э, ке	-	-						2	x	
line 1a? If "Yes," complete Schedule J for s											3		
4 For any individual listed on line 1a, is the su								-	the organization			v	
and related organizations greater than \$150											4	<u>x</u>	
5 Did any person listed on line 1a receive or a	-				-		elat	ted organization or indivi	dual for services		_	x	
rendered to the organization? If "Yes," com Section B. Independent Contractors	piele Schedui	eJI	or su	icn	pers	son .					5	A	
1 Complete this table for your five highest co	mponeated in	long	ndo	nt o	ont	racto	ore t	that received more than	\$100.000 of com	none	ation f	rom	
the organization. Report compensation for	•	•								pens	allonn	IOIII	
(A)	ine calendar y	car	andi	ig v	VILII			(B)			(C	<u></u>	
Name and business	address							Description of s	ervices	С		nsation	
PRODUCTION SOLUTIONS, LLC	2							MAIL HOUSE/P	RINTING				
1953 GALLOWS ROAD, STE 60		JA	, τ	7A	22	218	32	SERVICES		4	,75	9,063.	
NAMES IN THE NEWS	-	-									-		
180 GRAND AVE, STE 1545,	OAKLANI	Э,	CA	4 9	94!	596	5	MAILING LIST	SERVICE		632	2,155.	
RR DONNELLY		-						MAGAZINE PRI					
						þ	DISTRIBUTION			482	2,192.		
AVALON CONSULTING, 2030 M ST. NW, STE 700,					,	FUNDRAISING							
						CONSULTANT		391,726.		1,726.			
MERKLE RESPONSE SERVICES													
100 JAMESON COURT, HAGERS	STOWN, N	1D	21	.74	10			CAGING COMPA	NY		36	8,453.	
2 Total number of independent contractors (i	-	ot li	nite	d to		_	stec	d above) who received m	ore than				
\$100,000 of compensation from the organiz					1'	-	~						
SEE PART VII, SECTION	N A CONT	11 I	٩Ū₽	ΔT]	ĽÖI	NS	3HI	EETS			Form 9	990 (2012)	

SEE PART VII, SECTION A CONTINUATION SHEETS 232008 12-10-12

NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	ge Position						Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	5				loyee		the	organizations	compensation
	(list any	irecto				emp		organization	(W-2/1099-MISC)	from the
	hours for related	e or d	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	ruste	ul trus		/ee	mpen				organizations
	below	dual	Institutional trustee	5	Key employee	Highest compensated employee	ы			organizatione
	line)	Individual trustee or director	Institu	Officer	Key e	Highe	Former			
(27) ELIZABETH WADDILL	1.00									
TRUSTEE		x						0.	Ο.	0.
(28) OLENE WALKER	1.00									
TRUSTEE		Х						0.	0.	0.
(29) H. WILLIAM WALTER	1.00									
TRUSTEE		Х						0.	0.	0.
(30) THOMAS KIERNAN	40.00									
PRESIDENT (UNTIL MAY 2013)				Х				339,698.	0.	42,599.
(31) THERESA PIERNO, EVP,	40.00									
THEN ACTING PRES (TRANS IN MAY 2013)				Х				215,309.	0.	26,255.
(32) RONALD TIPTON	40.00									
SENIOR VICE PRESIDENT				Х				172,672.	0.	15,508.
(33) KAREN ALLEN	40.00									
VICE PRESIDENT H.R.				Х				130,024.	0.	12,399.
(34) KEVIN BARNHURST	40.00									
VP FINANCE AND IT				Х				174,614.	0.	14,752.
(35) JAMES NATIONS	40.00									
VP CENTER FOR PARK RESEARCH					х			179,120.	0.	18,207.
(36) RAYMOND FOOTE	40.00							1.50.050		
VP DEVELOPMENT					Х			169,069.	0.	21,767.
(37) CRAIG OBEY	40.00							1.61 0.04		10 110
SR. VP GOVERNMENT AFFAIRS	10.00				X			161,224.	0.	19,143.
(38) LIBBY FAYAD	40.00							125 040		10 001
GENERAL COUNSEL	10.00					Х		137,048.	0.	19,321.
(39) ALEXANDER BRASH	40.00							120 010	0	10 000
SR. REGIONAL DIR, NERO	40.00					X		137,210.	0.	19,298.
(40) MARK WENZLER	40.00							141 652	0.	16 042
VP CLEAN AIR & CLIMATE	40.00					Х		141,653.	0.	16,043.
(41) MINA STANARD	40.00					x		127 504	0.	12 510
VP MEMBERSHIP	40.00					<u> </u>		137,504.	0.	13,510.
(42) CARLTON JEWETT	40.00					x		138,080.	0.	12 696
VP REGIONAL OPERATIONS						<u> </u>		130,000.	0.	13,686.
			-		-					
	I	-					-			
Total to Part VII. Section A, line 1c								2,233,225.		252,488.
Total to Part VII, Section A, line 1c 2,233,225. 252										

232201 07-25-12

Form 990 (20	12) NATIONA
Part VIII	Statement of Revenue

NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 9

		Check if Schedule O cont	ains a response	to any question i	n this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
its Its	1 a	Federated campaigns	1a	233,648.				,
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues						
Ånc Ånc		Fundraising events		451,720.				
ar /		Related organizations		,				
s, G		Government grants (contribut						
Sio		All other contributions, gifts, gran	· ·					
her	•	similar amounts not included abo		30,932,661.				
Idi		Noncash contributions included in lines		1,233,286.				
Cor	-	Total. Add lines 1a-1f			31,618,029.			
				Business Code	, , -			
e	2 a	MEMBERSHIP DUES		900099	1,165,675.	1,165,675.		
vic	b			541800	344,927.	5,148.	339,779.	
Program Service Revenue	c						,	
an Svel	d							
Be	e							
Pro		All other program service reve						
	g				1,510,602.			
	3	Investment income (including			, , -			
	Ŭ	other similar amounts)			788,350.		11,462.	776,888.
	4	Income from investment of ta			, -		, -	, -
	5	Royalties			133,688.			133,688.
	Ŭ	noyanes	(i) Real	(ii) Personal	- , .			, .
	6 9	Gross rents	5,940.					
		Less: rental expenses	0					
		Rental income or (loss)	5,940					
					5,940.			5,940.
		Gross amount from sales of	(i) Securities	(ii) Other	, -			, -
	1 4	assets other than inventory	11,639,660					
	h	Less: cost or other basis	,,	,				
	Ň	and sales expenses	10,813,301.	. 0.				
	~	Gain or (loss)						
		Net gain or (loss)			838,559.			838,559.
		Gross income from fundraisin			, .			,
nue	00	including \$451						
Other Reven		contributions reported on line						
Å		Part IV, line 18	,	81,075.				
the	h	Less: direct expenses		357,235.				
ō		Net income or (loss) from func		▶	-276,160.			-276,160.
		Gross income from gaming ac			, -			, -
		Part IV, line 19						
	h	Less: direct expenses						
		Net income or (loss) from gam						
		Gross sales of inventory, less						
		and allowances						
	h	Less: cost of goods sold						
		Net income or (loss) from sale		► ►				
		Miscellaneous Revenu		Business Code				
	11 a	MISCELLANEOUS	-	900099	281.			281.
	b							
	c							
	d							
		Total. Add lines 11a-11d		►	281.			
	12	Total revenue. See instructions.		·····	34,619,289.	1,170,823.	351,241.	1,479,196.
23200 12-10-				F I	, , ,	, , [,] 1	, -	Form 990 (2012)

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Form 990 (2012)

NATIONAL PARKS CONSERVATION ASSOCIATION

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

0000	on sor(c)(s) and sor(c)(4) organizations must com		-		
	Check if Schedule O contains a respo	nse to any question in th	IIS Part IX	(C)	[D]
	not include amounts reported on lines 6b,	Total expenses	(B) Program service	Management and	Fundraising
	8b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to governments and	<u> </u>	cao 020		
	organizations in the United States. See Part IV, line 21	638,032.	638,032.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	60,000.	60,000.		
3	Grants and other assistance to governments,				
Ŭ	organizations, and individuals outside the				
	-				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,711,945.	1,447,566.	46,673.	217,706.
6	Compensation not included above, to disqualified			-	
Ŭ	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	11,677,288.	9,225,330.	97,844.	2,354,114.
8	Pension plan accruals and contributions (include			Т	
	section 401(k) and 403(b) employer contributions)	619,839.	485,598.	4,336.	129,905.
9	Other employee benefits	53,348.	41,540.	506.	11,302.
		980,795.	781,156.	10,417.	189,222.
10	Payroll taxes	500,155.	/01,100.	TO', HT / •	109,444.
11	Fees for services (non-employees):				
а	Management				
b	Legal	61,773.	51,509.	10,264.	
	Accounting	88,432.	87,842.	590.	
		,	,		
	Lobbying Professional fundraising services. See Part IV, line 17	573,630.			573,630.
	-	575,050.			575,050.
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	1,861,367.	1,847,975.	13,392.	
12	Advertising and promotion	351,151.	212,098.	911.	138,142.
13	Office expenses	6,984,996.	4,216,354.	18,137.	2,750,505.
		756,045.	750,999.	5,046.	
14	Information technology	686,354.	414,564.	1,780.	270,010.
15	Royalties				
16	Occupancy	1,893,082.	1,411,064.	189,500.	292,518.
17	Travel	975,271.	815,643.	5,066.	154,562.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	23,601.	21,852.	56.	1,693.
		5,169.	3,083.	150.	1,936.
20	Interest	5,109.	5,003.	T.20.	т,900.
21	Payments to affiliates	400.040			
22	Depreciation, depletion, and amortization	488,313.	362,550.	49,544.	76,219.
23	Insurance			T	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)	210 064		EEO	E1 700
а	SPECIAL EVENTS	312,064.	256,792.	552.	54,720.
b	DATA PROCESSING	117,865.	70,303.	3,414.	44,148.
с	PUBS/SUBSCRIPTIONS/DUES	92,846.	82,220.	1,724.	8,902.
d	EQUIP. RENTAL/MAINT.	85,172.	65,388.	7,583.	12,201.
	All other expenses	1,410,164.	816,902.	39,687.	553,575.
		32,508,542.	24,166,360.	507,172.	7,835,010.
25	Total functional expenses. Add lines 1 through 24e	54,500,544.	<u>24,100,300</u> .	JU1, 1/2•	7,035,UIU.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here	5,728,027.	3,084,527.	1,453,686.	1,189,814.
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	NATIONAL	PARKS	CONSERVATION	ASSOCIA
Sheet				

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Form 990 (2012)	NATIONAL	PARKS	CONSERVATION	ASSOCIATION	53-0
Part X Balance Sh	eet				

		Check if Schedule O contains a response to any question in this Part X				
		oncorring one due o contains a response to any question in this Fall A		(A)		(B)
				Beginning of year		End of year
	1	Cash - non-interest-bearing		25,900.	1	30,133.
	2	Savings and temporary cash investments		9,545,192.	2	7,293,994.
	3	Pledges and grants receivable, net		5,405,212.	3	7,493,203.
	4	Accounts receivable, net		291,558.	4	62,042.
	5	Loans and other receivables from current and former officers, directors,				02,0120
		trustees, key employees, and highest compensated employees. Complet				
					5	
	6	Part II of Schedule L Loans and other receivables from other disqualified persons (as defined it			5	
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contri				
			buting			
		employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch			6	
st	7				7	
Assets	7	Notes and loans receivable, net			8	
A	8	Inventories for sale or use		321,561.	<u> </u>	236,204.
	9	Prepaid expenses and deferred charges		521,501.	9	250,2040
	lua	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 4 , 195,	700			
	h			2,858,601.	10c	2,421,233.
	11	Less: accumulated depreciation 10b 1,774, Investments - publicly traded securities		28,431,475.	11	31,269,787.
	12	Investments - other securities. See Part IV, line 11		3,350,551.	12	3,252,724.
	13	Investments - program-related. See Part IV, line 11		5,550,551.	13	5,252,724.
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		25,251.	15	24,745.
	16	Total assets. Add lines 1 through 15 (must equal line 34)		50,255,301.	16	52,084,065.
	17	Accounts payable and accrued expenses		3,867,914.	17	2,891,196.
	18	Grants payable		<u> </u>	18	
	19	Deferred revenue		639,694.	19	582,173.
	20	Tax-exempt bond liabilities			20	
ş	21				21	
Liabilities	22	Loans and other payables to current and former officers, directors, truste	es,			
iabi		key employees, highest compensated employees, and disqualified perso	ns.			
		Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third				
		parties, and other liabilities not included on lines 17-24). Complete Part X	of			
		Schedule D		5,067,344.	25	4,921,080.
	26	Total liabilities. Add lines 17 through 25		9,574,952.	26	8,394,449.
		Organizations that follow SFAS 117 (ASC 958), check here	and			
sec		complete lines 27 through 29, and lines 33 and 34.		12 140 405		16 212 770
lanc	27	Unrestricted net assets		13,140,485.	27	16,313,778.
Ba	28	Temporarily restricted net assets		13,049,282. 14,490,582.	28	12,496,331. 14,879,507.
pur	29	Permanently restricted net assets		14,490,302.	29	14,079,507.
гF		Organizations that do not follow SFAS 117 (ASC 958), check here				
o s	200	and complete lines 30 through 34.			30	
set	30	Capital stock or trust principal, or current funds				
Net Assets or Fund Balances	31	Paid-in or capital surplus, or land, building, or equipment fund			31 32	
Nei	32	Retained earnings, endowment, accumulated income, or other funds		40,680,349.	32	43,689,616.
	33 34	Total net assets or fund balances		50,255,301.	33	52,084,065.
	J 34	Total liabilities and net assets/fund balances		JU, 2JJ, JUL •	J 34	Form 990 (2012)
						Form 990 (201

Form	1990 (2012) NATIONAL PARKS CONSERVATION ASSOCIATION	53-02	25165	Pa	ge 12				
Pa	rt XI Reconciliation of Net Assets								
	Check if Schedule O contains a response to any question in this Part XI				X				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	34,61						
2	Total expenses (must equal Part IX, column (A), line 25)	2	32,50						
3	Revenue less expenses. Subtract line 2 from line 1	3		2,110,747					
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))								
5	Net unrealized gains (losses) on investments	5	1,00	6,2	12.				
6	Donated services and use of facilities	6							
7	Investment expenses	7							
8	Prior period adjustments	8							
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-10	7,6	92.				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,								
	column (B))	10	43,68	9,6	16.				
Pa	rt XII Financial Statements and Reporting								
	Check if Schedule O contains a response to any question in this Part XII								
				Yes	No				
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		-						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.							
2a			2 a		X				
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	d on a							
	separate basis, consolidated basis, or both:								
	Separate basis Consolidated basis Both consolidated and separate basis								
b	······		2 b	Х					
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,							
	consolidated basis, or both:								
	X Separate basis Consolidated basis Both consolidated and separate basis								
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the								
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х					
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch								
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			37				
	Act and OMB Circular A-133?		3 a		X				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ								
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3 b	000					

Form **990** (2012)

	SCHEDULE A (Form 990 or 990-EZ) Public Charity Status and Public Support						OMB No.	1545-004	47			
-	of the Treasury		te if the organization is 4947(a)(1) no tach to Form 990 or Fo	onexempt	charitable	e trust.				ZU Open te Inspe	o Publicection	ic
Name of	the organizati	on						E	mployer	identificat	ion nu	mber
			L PARKS CONS						5	3-0225	165	
Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	te this parl	.) See inst	tructions.				
The organ 1 2 2 3 2 4 2	hization is not a A church, co A school des A hospital or A medical res	a private foundation nvention of churches cribed in section 17 a cooperative hospi search organization o	because it is: (For lines 1 s, or association of churd (0(b)(1)(A)(ii). (Attach Sc tal service organization of operated in conjunction	l through ⁻ ches desc hedule E.) described	11, check ribed in se in section	only one b ction 170 170(b)(1)	ox.) (b)(1)(A)(i) (A)(iii).).	i). Enter	the hospita	l's nam	e,
	city, and stat											
5 📖	5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)											
c \Box						470(1-)/4						
6 🗌	 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from the general part of its support from a governmental unit or from a governmental units and a governmental unit or from a governmental unit or from											_
7 🔼				of its supp	ort from a	governme	ental unit c	or from the	general	public desc	n bean	n
• 🗆		b)(1)(A)(vi). (Comple										
8			ection 170(b)(1)(A)(vi).								:-+-	f
9 📖			eives: (1) more than 33 1									
		•	nctions - subject to certa	•		,				•		
			axable income (less sect	ion 511 ta	x) from bu	isinesses a	acquired b	by the orga	Inization	after June 3	30, 197	5.
		509(a)(2). (Complete										
10			perated exclusively to te									
11 📖	•	•	perated exclusively for th							• •		or
			ations described in section				2). See sec	ction 509(a)(3). Ch	eck the box	that	
			organization and comple									
	a └── Type I	I b Ц Ту	/pell c ∟Ty	/pe III - Fu	nctionally i	integrated	c	і 📖 Тур	e III - No	n-functional	ly integ	grated
e 📖	By checking	this box, I certify tha	t the organization is not	controlled	l directly o	r indirectly	y by one o	r more dis	qualified	persons ot	her tha	n
	foundation m	anagers and other t	han one or more publicly	/ supporte	d organiza	ations des	cribed in s	section 509	9(a)(1) or	section 509	9(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	he IRS tha	at it is a Ty	ре I, Туре	II, or Type	e III				
	supporting o	rganization, check th	nis box									
g	Since Augus	t 17, 2006, has the c	organization accepted ar	ny gift or co	ontributior	n from any	of the foll	owing per	sons?			
	(i) A perso	n who directly or ind	irectly controls, either al	one or tog	ether with	persons c	lescribed	in (ii) and (iii) below	,	Yes	No
	the gove	erning body of the su	upported organization?							11g(i)		
	(ii) A family	member of a persor	n described in (i) above?							11g(ii)		
	(iii) A 35% (controlled entity of a	person described in (i) o	or (ii) above	e?					11g(iii)		
h	Provide the f	ollowing information	about the supported or	ganization	(s).							
		1	I	1		1		1 / N ·				
	e of supported anization	(ii) EIN	above or IRC section	in col. (i) lis			ion in col.	(vi) Is organizatio (i) organiz U.S	on in col.		(vii) Amount of monetary support	
			(see instructions))	Yes	No	Yes	No	Yes	No			
-												
				İ	i	İ		İ				

LHA For Paperwork Reduction Act Notice, see the Instructions for S								Schedule A (Form 990 o		
Total										

Form 990 or 990-EZ.

or 990-EZ) 2012

232021 12-04-12

Schedule A (Form 990 or 990-EZ) 2012 NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	22,052,422.	38,675,583.	23,965,252.	23,639,978.	31,618,029.	139,951,264.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge \dots						
4	Total. Add lines 1 through 3	22,052,422.	38,675,583.	23,965,252.	23,639,978.	31,618,029.	139,951,264.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						44,031,701.
	Public support. Subtract line 5 from line 4.						95,919,563.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	22,052,422.	38,675,583.	23,965,252.	23,639,978.	31,618,029.	139,951,264.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources \dots	1,330,719.	828,369.	1,111,899.	827,083.	916,516.	5,014,586.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on					4,698.	4,698.
10	Other income. Do not include gain						
	or loss from the sale of capital			0 61 5	4 4 7 9	0.01	
	assets (Explain in Part IV.)	37,428.	44,515.	2,615.	4,473.	281.	89,312.
	Total support. Add lines 7 through 10						145,059,860.
	Gross receipts from related activities,		,				,142,859.
13	First five years. If the Form 990 is for	-	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
<u> </u>	organization, check this box and stor ction C. Computation of Publ	here	roontago				>
						44	66.12 %
	Public support percentage for 2012 (I		•			14	
	Public support percentage from 2011					15	
108	33 1/3% support test - 2012. If the c	•				•	
h	stop here. The organization qualifies						
D	33 1/3% support test - 2011. If the c						
17-	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac			-	-	-	
I-	meets the "facts-and-circumstances"						
D	10% -facts-and-circumstances tes	-					
	more, and if the organization meets the				• •		′ ⊾□
12	organization meets the "facts-and-circ						
10	Private foundation. If the organization	T UIU HUL CHECK à		a, 100, 17a, 01 17k		dule A (Form 990	
					00116		51 550 LEJ 2012

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 201	2 (f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 201	2 (f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on 						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization'	s first, second, th	rd, fourth, or fifth t	tax year as a section	on 501(c)(3) c	rganization,
check this box and stop here						
Section C. Computation of Publ	ic Support Pe	rcentage				
15 Public support percentage for 2012 (I	ine 8, column (f) d	ivided by line 13,	column (f))		15	%
16 Public support percentage from 2011	-				16	%
Section D. Computation of Inves						
17 Investment income percentage for 2018 Investment income percentage from 2					17 18	<u>%</u>
19a 33 1/3% support tests - 2012. If the						
more than 33 1/3%, check this box a						
b 33 1/3% support tests - 2011. If the						/3%, and
line 18 is not more than 33 1/3%, che						
20 Private foundation. If the organizatio						
232023 12-04-12			, <u> </u>			rm 990 or 990-EZ) 201
			16	•••		, ,

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** PUBLIC DISCLOSURE COPY

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

N	lame	of t	he c	organ	ization
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Schedule B (Form 990, 990-EZ. or 990-PF)

Department of the Treasury Internal Revenue Service

	NATIONAL PARKS CONSERVATION ASSOCIATION	53-0225165							
Organization type(ch	rganization type (check one):								
Filers of:	Section:								
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization								
	4947(a)(1) nonexempt charitable trust not treated as a private foundation								
	527 political organization								
Form 990-PF	501(c)(3) exempt private foundation								
	4947(a)(1) nonexempt charitable trust treated as a private foundation								
	501(c)(3) taxable private foundation								

Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

X For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year _______ * _

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Employer identification number

В	No.	1545-0047	

Employer identification number

NATIONAL PARKS CONSERVATION ASSOCIATION

53-0225165

1	Part I	Contributors (see instructions). Use duplicate copies of Part I if addi	itional space is needed.	
s 1,786,000. Payroll Noncash (Complete Part II fis a noncash contri is a noncash contri is a noncash contri is a noncash contri (a) (b) (c) (d) 2				(d) Type of contribution
No. Name, address, and ZIP + 4 Total contributions Type of contributions 2	<u> 1</u>		\$1,786,000.	Payroll
a s 1,000,000. Payroll Noncash (Complete Part II if is a noncash contri (a) (b) (c) (d) No. Name, address, and ZIP + 4 Total contributions Person X 3				(d) Type of contribution
No. Name, address, and ZIP + 4 Total contributions Type of contributions 3	2		\$1,000,000.	Payroll
(a) (b) (c) (d) 4 (c) (d) (d) (a) (b) (c) (c) (a) (b) (c) (d) (a) (b) (c) (d) No. Name, address, and ZIP + 4 Total contributions Type of contributions (a) (b) (c) (d) Type of contributions (a) (b) (c) (d) Noncash (a) (b) (c) (c) Person X (a) (b) (c) (c) Payroll Noncash (a) (b) (c) (c) (c) (c) (c) (a) (b) (c) (c) (d) Noncash (c) (d) No. Name, address, and ZIP + 4 To				(d) Type of contribution
No. Name, address, and ZIP + 4 Total contributions Type of contributions 4	3		\$950,000.	Payroll
(a) (b) (c) (d) No. Name, address, and ZIP + 4 Total contributions Type of contributions 5				(d) Type of contribution
No. Name, address, and ZIP + 4 Total contributions Type of contributions 5	4		\$1,030,000.	Payroll
(a) (b) (c) (d) No. Name, address, and ZIP + 4 Total contributions Type of contributions				(d) Type of contribution
No. Name, address, and ZIP + 4 Total contributions Type of contribu-	5		\$2,500,000.	Payroll
				(d) Type of contribution
\$ 1,025,000. Payroll (Complete Part II if	<u>6</u> 			Payroll Noncash (Complete Part II if there is a noncash contribution.)

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Schedule B (Form 990, 990-EZ, or 990-PF) (2012)	
Name of organization	

me of organization

Page 3

Employer identification number

53-0225165

NATIONAL PARKS CONSERVATION ASSOCIATION

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
4	13,500 SHARES OF ISHARES S&P 500 ETF		
		\$933,533.	06/13/13
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - - - \$	
(a) No. From Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

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art III	Exclusively religious, charitable, etc., ind year. Complete columns (a) through (e) and the total of exclusively religious, charitable, e Use duplicate copies of Part III if additio		7), (8), or (10) organizations that total more than \$1,000 to s completing Part III, enter he year. (Enter this information once.) \$\$		
) No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
. 		(e) Transfer of gift			
	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee		
No. om irt I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-	Transferee's name, address, a	(e) Transfer of gift and ZIP + 4	Relationship of transferor to transferee		
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	Transferee's name, address, a	(e) Transfer of gift	-		
			Relationship of transferor to transferee		
No. om rt I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-		(e) Transfer of gift			
-	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee		

20

SCHEDULE C	P	OMB No. 1545-0047									
(Form 990 or 990-EZ)			exempt From Income Tax Under section 501(c) and section 527								
Department of the Treasury Internal Revenue Service	Complete	e if the organization is described See separat		to Form 990 or Form 9	90-EZ.	Open to Public Inspection					
-		Form 990, Part IV, line 3, or Form	n 990-EZ, Part V, lir	ne 46 (Political Campa	ign Activ	rities), then					
	5	nplete Parts I-A and B. Do not com D1(c)(3)) organizations: Complete F	•	, Do not complete Part							
 Section 501(c) (other Section 527 organization 		· · · · · ·	and C below	. Do not complete Part	I-D.						
If the organization ans	wered "Yes," to	Form 990, Part IV, line 4, or Form	n 990-EZ, Part VI, li	ne 47 (Lobbying Activ	ities), the	en					
	-	have filed Form 5768 (election unc		-							
	• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. he organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then										
-		tions: Complete Part III.									
Name of organization	NIX (01 ON 1X		TON AGGOGT			identification number 3-0225165					
NATIONAL PARKS CONSERVATION ASSOCIATION 53-0 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization											
1 Provide a description	on of the organiz	ation's direct and indirect political	campaign activities	in Part IV.							
					▶\$						
3 Volunteer hours											
Part I-B Comple	ete if the org	anization is exempt unde	r section 501(c)	(3).							
		incurred by the organization unde			► \$						
		incurred by organization manager									
		n 4955 tax, did it file Form 4720 fc				Yes No					
b If "Yes," describe ir	n Part IV.										
-		anization is exempt unde	. ,	· •).					
		d by the filing organization for sect	-		▶\$						
		ization's funds contributed to othe	-		▶ \$						
		. Add lines 1 and 2. Enter here and			•						
					▶\$						
		1120-POL for this year?				Yes No					
		tion listed, enter the amount paid		•							
		omptly and directly delivered to a			parate se	gregated fund or a					
· ·	()	additional space is needed, provid									
(a) Name	9	(b) Address	(c) EIN	(d) Amount paid fro filing organization funds. If none, enter	's con -0 f d	e) Amount of political tributions received and promptly and directly elivered to a separate political organization. If none, enter -0					
For Paperwork Reduct	ion Act Notice	see the Instructions for Form 99	 0 or 990-EZ.	Schedu	le C (For	m 990 or 990-EZ) 2012					
LHA				2011044	,	·····					

232041 01-07-13

Schedule C (Form 990 or 990-EZ) 2012 NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 2 Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).										
		,	liated aroun (and list in	Dart IV aaab affiliataa						
expenses, and sha		-		Part IV each anniated	l group member's nam	e, address, Elin,				
		, 0	nd "limited control" pro	wisions apply						
Limi	Limits on Lobbying Expenditures (a) Filing (b) Affiliated group (The term "expenditures" means amounts paid or incurred.) totals totals									
1a Total lobbying expenditures to infl	1a Total lobbying expenditures to influence public opinion (grass roots lobbying) 140,157.									
b Total lobbying expenditures to infl	•	• •			285,094.					
c Total lobbying expenditures (add l		-	• • • • •		425,251.					
d Other exempt purpose expenditur					31,885,520.					
e Total exempt purpose expenditure					32,310,771.					
f_Lobbying nontaxable amount. Ent					1,000,000.					
If the amount on line 1e, column (a)			bying nontaxable am		,,					
Not over \$500.000			the amount on line 1e.							
Over \$500,000 but not over \$1,00	0.000		0 plus 15% of the exc							
Over \$1,000,000 but not over \$1,5			0 plus 10% of the exc							
Over \$1,500,000 but not over \$17										
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000. Over \$17,000,000 \$1,000,000.										
0101 011,000,000		ψ1,000,								
g Grassroots nontaxable amount (er	nter 25% o	f line 1f)			250,000.					
h Subtract line 1g from line 1a. If zer		,			0.					
i Subtract line 1f from line 1c. If zero					0.					
j If there is an amount other than ze					_					
reporting section 4911 tax for this	-				Γ	Yes No				
(Some organiz	zations that	4-Year Ave at made a s	eraging Period Under ection 501(h) electior e instructions for line	Section 501(h) n do not have to com	plete all of the five					
	Lob	oying Exper	nditures During 4-Yea	ar Averaging Period						
Calendar year (or fiscal year beginning in)	(a) :	2009	(b) 2010	(c) 2011	(d) 2012	(e) Total				
2a Lobbying nontaxable amount	1,00	0,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.				
b Lobbying ceiling amount (150% of line 2a, column(e))						6,000,000.				
c Total lobbying expenditures	54	6,451.	401,021.	405,843.	425,251.	1,778,566.				
d Grassroots nontaxable amount	25	0,000.	250,000.	250,000.	250,000.	1,000,000.				
e Grassroots ceiling amount (150% of line 2d, column (e))						1,500,000.				
f Grassroots lobbying expenditures				16,096.	140,157.	156,253.				

Schedule C (Form 990 or 990-EZ) 2012

232042 01-07-13

Schedule C (Form 990 or 990-EZ) 2012 NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(;	a)	(b)
of the	obbying activity.	Yes	No	Amo	ount
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?				
j	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
с	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	on 501(c)	(5), or se	ction	
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3		
	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	"No," O	R (b) Par		ne 3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	cai			
-	expenses for which the section 527(f) tax was paid).		20		
	Current year				
	Carryover from last year				
3	TotalAggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
-	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information				
	blete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part	art II-A (affili	ated group	list): Part II-	A. line 2:
	Part II-B, line 1. Also, complete this part for any additional information.		· 3 ••P	.,,	,,

Schedule C (Form 990 or 990-EZ) 2012

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(Form	990)
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Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

 Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047
2012
ZU IZ
Open to Public
Inspection

Nam	e of the organization NATIONAL PARKS CONSERV	ATION ASSOCIATION	Em	ployer identificatio 53-0225	
Pa	t I Organizations Maintaining Donor Advised Fur	nds or Other Similar Funds o	r Accou	unts.Complete if 1	the
	organization answered "Yes" to Form 990, Part IV, line 6.				
		(a) Donor advised funds	(b) Fur	nds and other acco	ounts
1	Total number at end of year				
2	Aggregate contributions to (during year)				
3	Aggregate grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in writing	that the assets held in donor advised	funds		
	are the organization's property, subject to the organization's exclusi	ve legal control?		Yes	
6	Did the organization inform all grantees, donors, and donor advisors				
	for charitable purposes and not for the benefit of the donor or donor	r advisor, or for any other purpose co	nferring		
	impermissible private benefit?	-		Yes	🗌 No
Pa	t II Conservation Easements. Complete if the organization	on answered "Yes" to Form 990, Part	IV, line 7.		
1	Purpose(s) of conservation easements held by the organization (che	eck all that apply).			
	Preservation of land for public use (e.g., recreation or education		ically imp	ortant land area	
	Protection of natural habitat	Preservation of a certifie			
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualified cor	nservation contribution in the form of a	a conserv	ation easement on	the last
	day of the tax year.				
				Held at the End of t	the Tax Year
а	Total number of conservation easements		2a		
b	Total acreage restricted by conservation easements		2b		
с	Number of conservation easements on a certified historic structure	included in (a)	2c		
d	Number of conservation easements included in (c) acquired after 8/	17/06, and not on a historic structure			
	listed in the National Register		2d		
3	Number of conservation easements modified, transferred, released,	extinguished, or terminated by the or	ganizatio	n during the tax	
	year ▶				
4	Number of states where property subject to conservation easement	is located ►			
5	Does the organization have a written policy regarding the periodic m	nonitoring, inspection, handling of			
	violations, and enforcement of the conservation easements it holds?	?		Yes	└── No
6	Staff and volunteer hours devoted to monitoring, inspecting, and en				
7	Amount of expenses incurred in monitoring, inspecting, and enforcing			\$	_
8	Does each conservation easement reported on line 2(d) above satisf				
	and section 170(h)(4)(B)(ii)?			Yes	L No
9	In Part XIII, describe how the organization reports conservation ease	ements in its revenue and expense sta	atement, a	and balance sheet	, and
	include, if applicable, the text of the footnote to the organization's fin	nancial statements that describes the	organiza	tion's accounting f	or
_	conservation easements.				
Pa	t III Organizations Maintaining Collections of Art,	•	er Simil	lar Assets.	
	Complete if the organization answered "Yes" to Form 990, Pa				
1a	If the organization elected, as permitted under SFAS 116 (ASC 958)	-			
	historical treasures, or other similar assets held for public exhibition,	, education, or research in furtherance	e of public	c service, provide, i	in Part XIII,
	the text of the footnote to its financial statements that describes the				
b	If the organization elected, as permitted under SFAS 116 (ASC 958)				
	treasures, or other similar assets held for public exhibition, educatio	n, or research in furtherance of public	service,	provide the followi	ng amount
	relating to these items:				
	(i) Revenues included in Form 990, Part VIII, line 1			\$	
	(ii) Assets included in Form 990, Part X			\$	
2	If the organization received or held works of art, historical treasures,		ain, provic	de	
	the following amounts required to be reported under SFAS 116 (ASC				
	Revenues included in Form 990, Part VIII, line 1			\$	
b	Assets included in Form 990, Part X		►	\$	
HA	For Paperwork Reduction Act Notice, see the Instructions for Fo	orm 990.		Schedule D (Forn	n 990) 201 2
3205 2-10-	12				

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		L PARKS CO						53-02			age 2
Par	t III Organizations Maintaining C				-						
3	Using the organization's acquisition, access	ion, and other record	ls, cheo	ck any of the	following that	at are a s	significant	t use of its	collection	n item	S
	(check all that apply):			1							
а	Public exhibition	d		Loan or exc	hange progra	ams					
b	Scholarly research	е		Other							
С	Preservation for future generations										
4	Provide a description of the organization's c	ollections and explair	n how t	they further tl	he organizati	on's exe	empt purp	oose in Par	t XIII.		
5	During the year, did the organization solicit of	or receive donations of	of art, h	nistorical trea	sures, or oth	er simila	ar assets		_		-
	to be sold to raise funds rather than to be m								Yes		No
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa		ete if th	ie organizatio	n answered	"Yes" to	Form 99	0, Part IV,	line 9, or		
1a	Is the organization an agent, trustee, custod	ian or other intermed	liarv fo	r contribution	is or other as	sets no	t included	ł			
	on Form 990, Part X?								Yes		No
b	If "Yes," explain the arrangement in Part XIII										
	, 1 3		5						Amount		
с	Beginning balance						1c				
	Additions during the year										
	Distributions during the year										
f	Ending balance										
2a	Did the organization include an amount on F	orm 990, Part X, line	21?						Yes		No
	If "Yes," explain the arrangement in Part XIII]
Par	t V Endowment Funds. Complete	f the organization an	swered	d "Yes" to Fo	rm 990, Part	IV, line	10.		-		
		(a) Current year	(b)	Prior year	(c) Two year	rs back	(d) Three	years back	(e) Four	years	back
1a	Beginning of year balance	14,950,560.	1	5,929,452.	14,13	9,310.	14,	089,310.	12,	588,	310.
b	Contributions	9,552,094.		151,272.	20	0,000.		50,000.	1,	501,	000.
	Net investment earnings, gains, and losses	1,280,438.		16,891.	1,64	2,530.					
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs	456,557.	:	1,147,055.	5	2,388.					
f	Administrative expenses										
g	End of year balance	25,326,535.	1	4,950,560.	15,92	9,452.	14,	139,310.	14,	089,	310.
2	Provide the estimated percentage of the cur	rent year end balanc	e (line	1g, column (a	a)) held as:						
а	Board designated or quasi-endowment	36.18	%								
b	Permanent endowment ► _ 58.75	%									
с	Temporarily restricted endowment	<u>5.07</u> %									
	The percentages in lines 2a, 2b, and 2c show	uld equal 100%.									
3a	Are there endowment funds not in the posse	ession of the organiza	ation th	nat are held a	nd administe	ered for	the organ	ization	_		
	by:									Yes	No
	(i) unrelated organizations								. 3a(i)		<u>X</u>
	(ii) related organizations								. 3a(ii)		Х
b	If "Yes" to 3a(ii), are the related organization	s listed as required o	n Sche	edule R?					. 3b		
4	Describe in Part XIII the intended uses of the										
Par	t VI Land, Buildings, and Equipm	nent. See Form 990	, Part)	X, line 10.							
	Description of property	(a) Cost or of			or other		ccumulat		(d) Bool	k value	е
		basis (investr	nent)	basis	(other)	de	preciation	n			
1a	Land										
	Buildings										
	Leasehold improvements			2,62	3,216.		674,0		1,949		
	Equipment				0,398.		537,7			2,6	
	Other				2,086.		562,5	599.		9,4	
Tota	. Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part	X, colu	ımn (B), line 1	0(c).)			. 🕨	2,423		
								Schedule	D (Form	990)	2012

		ION ASSOCIATIO	N 53-0225165 Page 3
Part VII Investments - Other Securities. See			Cost or and of some model to the
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation:	: Cost or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests(3) Other			
(A) ALTERNATIVE INVESTMENTS	3,252,724.	END-OF-YEAR	MARKET VALUE
(B)	• / = • = / / = = •		
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
	2 252 724		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments - Program Related. See	3,252,724.	0	
(a) Description of investment type	(b) Book value		: Cost or end-of-year market value
(1)			
(1)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets. See Form 990, Part X, line 1	5		
	o. Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10) Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)		
Part X Other Liabilities. See Form 990, Part X, lin			
1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2) CHARITABLE GIFT ANNUITIES		1,949,274.	
(3) DEFFERED RENT ABATEMENT		2,971,806.	
(4)			
(5)			
(6)			
(7)			
(8)			
(9) (10)			
<u>(10)</u> (11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	4,921,080.	
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text	,		ents that reports the organization's
liability for uncertain tax positions under FIN 48 (ASC 74			

Schedule D (Form 990) 2012

232053 12-10-12

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Sche	edule D (Form 990) 2012 NATIONAL PARKS CONSERVATION ASSOCIATIO	ON 53-	-0225165 Page 4			
Pa	rt XI Reconciliation of Revenue per Audited Financial Statements With Revenu	e per Retu				
1	Total revenue, gains, and other support per audited financial statements	1	37,496,061.			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а						
b	Donated services and use of facilities 2b 1,621	,017.				
с	Recoveries of prior year grants 2c					
d		,543.				
е		2e	2,876,772.			
3	Subtract line 2e from line 1		34,619,289.			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a					
b	Other (Describe in Part XIII.) 4b					
с	Add lines 4a and 4b	4c	0.			
5	Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>)	5	34,619,289.			
Ра	rt XII Reconciliation of Expenses per Audited Financial Statements With Expense	ses per Ret				
1	Total expenses and losses per audited financial statements	1	34,486,794.			
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities 2a 1,621	<u>,017.</u>				
b	Prior year adjustments 2b					
с						
d	Other (Describe in Part XIII.) 2d 357	,235.				
е	Add lines 2a through 2d	2e	1,978,252.			
3	Subtract line 2e from line 1		32,508,542.			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a					
b	Other (Describe in Part XIII.) 4b					
с	Add lines 4a and 4b	4c	0.			
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	32,508,542.			
Pa	rt XIII Supplemental Information					
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part	IV, lines 1b and	d 2b; Part V, line 4; Part			
	e 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additiona					
PAI	RT V, LINE 4: PARK PROTECTION ENDOWMENT: ITS PURPOSE	IS TO EN	NHANCE			
TH	E LONG TERM FINANCIAL BASE OF THE ASSOCIATION IN ORDE	R TO COI	NSISTENTLY			
יסס	ODEL THE ORCANIZATION TOWARDS DROTECTING AND ENUMAINT					
<u>- K(</u>	PROPEL THE ORGANIZATION TOWARDS PROTECTING AND ENHANCING AMERICA'S					
NA	TIONAL PARKS FOR PRESENT AND FUTURE GENERATIONS.					

EDAR ENDOWMENT: FOR THE PURPOSE OF CREATING A PERMANENT MEMORIAL ENDOWMENT

FUND TO FURTHER THE MISSION OF THE ASSOCIATION.

Schedule D (Form 990) 2012

232054 12-10-12
 Schedule D (Form 990) 2012
 NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 5

 Part XIII
 Supplemental Information (continued)

 FRANK H. FILLEY AND FAMILY ENDOWMENT FUND: ESTABLISHED AS AN ENDOWMENT

GENERALLY SUPPORTING THE ACTIVITIES OF THE ASSOCIATION.

H. WILLIAM WALTER ENDOWED INTERNSHIP PROGRAM: THE INVESTMENT INCOME IS TO SUPPORT AN INTERNSHIP PROGRAM AT THE ASSOCIATION, SO THAT COLLEGE AND GRADUATE STUDENTS CAN HAVE AN OPPORTUNITY TO GAIN EXPERIENCE, POSSIBLY LEADING TO CAREERS IN PARK CONSERVATION.

STEPHEN TYNG MATHER AWARD: THE INVESTMENT INCOME OF THE FUND IS SPECIFICALLY DIRECTED TO BE USED TO OFFSET THE COST OF THE AWARD, GIVEN EACH YEAR TO A DESERVING NATIONAL PARK SERVICE EMPLOYEE WHO HAS EXHIBITED EXEMPLARY AND DISTINGUISHED PERFORMANCE IN PARK PROTECTION AND ENHANCEMENT.

GENERAL NATIONAL PARKS CONSERVATION ASSOCIATION ENDOWMENT FUND: THIS ENDOWMENT WAS INITIATED THROUGH THE GENEROSITY OF JOHN AND JANE STRANDBERG WHO INDICATED A DESIRE TO FUND A GENERAL ENDOWMENT FOR THE ASSOCIATION.

NORMAN G COHEN PARK EDUCATION ENDOWMENT: INCOME MAY BE USED TO PROVIDE EDUCATIONAL ACTIVITIES THAT HELP WASHINGTON DC AREA YOUTH APPRECIATE AND UNDERSTAND THE NATIONAL PARKS.

YELLOWSTONE CONSERVATION FUND ENDOWMENT: INCOME FROM THE FUND MAY BE USED TO SUPPORT ANY TYPE OF STRATEGY OR PROJECT TO PROTECT THE NATIONAL PARK AND ITS SURROUNDINGS.

NORTHEAST REGIONAL OFFICE (NERO) ENDOWMENT: INCOME FROM THIS FUND MAY BE
USED FOR ASSOCIATION WORK THAT DIRECTLY SUPPORTS NERO, FOR NERO STAFF
Schedule D (Form 990) 2012
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 Schedule D (Form 990) 2012
 NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 5

 Part XIII
 Supplemental Information (continued)

 SALARIES AND/OR BENEFITS, CONSULTANTS, DIRECT OPERATING EXPENSES, OFFICE

 SPACE, OR OTHER REASONABLE AND NECESSARY EXPENSES TO MAINTAIN AN EFFECTIVE

 PRESENCE IN THE NORTHEAST REGION.

GRETCHEN LONG ENDOWMENT: THE GRETCHEN LONG ENDOWMENT WAS CREATED BY AND INITIALLY FUNDED BY THE FRIENDS OF GRETCHEN LONG TO HONOR HER SERVICE TO THE ASSOCIATION. FUNDING BY GRETCHEN LONG AND FRIENDS WAS ENDOWED TO SUPPORT THE MISSION OF THE ASSOCIATION.

PART X, LINE 2: FOR THE YEARS ENDED JUNE 30, 2013 AND 2012, THE ASSOCIATION HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS.

THE FEDERAL FORM 990, RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX, IS SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE, GENERALLY FOR THREE YEARS AFTER IT IS FILED.

PART XI, LINE 2D - OTHER ADJUSTMENTS:	
SPECIAL EVENT EXPENSES REPORTED AS EXPENSE ON THE FINANCIAL	357,235.
STATEMENT AND NETTED AGAINST REVENUE ON PART VIII, LINE 8C.	
UNREALIZED LOSS ON CHARITABLE GIFT ANNUITY	-107,692.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	249,543.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
SPECIAL EVENT EXPENSES REPORTED AS EXPENSE ON THE FINANCIAL	357,235.
STATEMENT AND NETTED AGAINST REVENUE ON PART VIII, LINE 8C.	
232055 12-10-12	Schedule D (Form 990) 2012

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SCHEDULE G

(Form 990	or	990-	EZ)
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Department of the Treasury	
Internal Revenue Service	

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open To Public

OMB No. 1545-0047

	Inspection	
Employer	identification	number

Name of the organization

NATIONAL PARKS CONSERVATION ASSOCIATION

53-0225165 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990 EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. а X Mail solicitations e X Solicitation of non-government grants b X Internet and email solicitations f Solicitation of government grants X Phone solicitations g X Special fundraising events c d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) have custody fundraiser or entity (fundraiser) from activity or control of contributions? organization listed in col. (i) DONOR SERVICES GROUP - 6175 Yes No SUNSET BLVD, LOS ANGELES, CA TELE-FUNDRAISING Х 306,751 266,310 40,441. SHARE GROUP - 401 N MICHIGAN AVE, CHICAGO, IL 60611 20,921. TELE-FUNDRAISING х 83,140 62,219 SD&A TELESERVICES INC. 5757 W CENTURY BLVD, #300 TELE-FUNDRAISING х 25,130 43,190. -18,060. HERITAGE COMPANY - P.O. BOX 16325, LITTLE ROCK, AR 72231 TELE-FUNDRAISING Х 8,153 13,522 -5,369. AVALON CONSULTING - 2030 M ST NW #700, WASHINGTON, DC FUNDRAISING CONSULTING х 0 188,389 -188,389. 423,174. 573,630, -150,456. Total

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration 3 or licensing.

AL, AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, LA, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS 232081 01-07-13

Schedule G (Form 990 or 990-EZ) 2012

30

	Fundraising Events. Complete if the of fundraising event contributions and green the offundraising event contributions and green the other sectors.	e organization answered	I "Yes" to Form 990, Parl	IV, line 18, or reported	
		(a) Event #1 ANNUAL	(b) Event #2 CALIFORNIA GALA	(c) Other events NONE	(d) Total events (add col. (a) through
۵		(event type)	(event type)	(total number)	col. (c))
Revenue 1	Gross receipts	192,270.	340,525.		532,795.
2	Less: Contributions	120,870.	330,850.		451,720.
3	Gross income (line 1 minus line 2)	71,400.	9,675.		81,075.
4	Cash prizes				
<mark>ہ</mark> 5	Noncash prizes				
Direct Expenses 9	Rent/facility costs	101,681.	45,288.		146,969.
7 Itect	Food and beverages	74,853.	20,837.		95,690.
_	Entertainment	675.			675.
	Other direct expenses	62,068.	51,833.		113,901.
	Direct expense summary. Add lines 4 through	9 in column (d)		►	(357,235,
11	Net income summary. Combine line 3, colum	n (d), and line 10		►	-276,160.
Part II		answered "Yes" to Form	990, Part IV, line 19, or r	eported more than	
	\$15,000 on Form 990-EZ, line 6a.		(b) Pull tabs/instant		(d) Total gaming (add
ant		(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Revenue					
<u>شّ</u>	Gross revenue				
	Cash prizes				
Expenses	Noncash prizes				
ਲ	Rent/facility costs				
	Other direct expenses				
	Volunteer labor	└── Yes % └── No	└── Yes % └── No	└── Yes % └── No	
7	Direct expense summary. Add lines 2 through	n 5 in column (d)			()
8	Net gaming income summary. Combine line 1	, column d, and line 7			
	er the state(s) in which the organization opera he organization licensed to operate gaming ac		states?		Yes No
b If "N	No," explain:				
10- 10/					
	re any of the organization's gaming licenses re Yes," explain:			/ear :	Yes No
	-07-13			Schedule G (For	rm 990 or 990-EZ) 2012

	G (Form 990 or 990-EZ) 2012 NATIONAL PARKS CONSERVATION ASSOCIATION 53-0			
	the organization operate gaming activities with nonmembers?		Yes	
	e organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			┌┐.
	Iminister charitable gaming?		Yes	
	ate the percentage of gaming activity operated in:			
	organization's facility			
	utside facility	13b		
14 Ente	r the name and address of the person who prepares the organization's gaming/special events books and records:			
Nam	e ▶			
Addı	ress 🕨			
15a Does	the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	
	es," enter the amount of gaming revenue received by the organization ▶ \$ and the amount			
	uming revenue retained by the third party \blacktriangleright \$			
c If "Ye	es," enter name and address of the third party:			
Nam	e 🕨			
Addı	ress ►			
16 Gam	ing manager information:			
Nam	e 🕨			
Gam	ing manager compensation 🕨 \$			
Desc	cription of services provided 🕨			
	Director/officer Employee Independent contractor			
17 Man	datory distributions:			
	e organization required under state law to make charitable distributions from the gaming proceeds to			
	n the state gaming license?		Yes	
	r the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	nization's own exempt activities during the tax year > \$			
Part IV		and (\	/), and	Part
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information	n (see i	nstru	ctions
SCHED	ULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISEF	s:		
(I) N	AME OF FUNDRAISER: DONOR SERVICES GROUP			
/ - \ -				
(I) A	DDRESS OF FUNDRAISER: 6175 SUNSET BLVD, LOS ANGELES, CA 90	028		
(-))				
(I) N	AME OF FUNDRAISER: SHARE GROUP			
(I) A	DDRESS OF FUNDRAISER: 401 N MICHIGAN AVE, CHICAGO, IL 6061	.1		
(I) N	AME OF FUNDRAISER: SD&A TELESERVICES, INC.			
32083 01-0	N7-13 Schedule G (Forn	n 990 (or 990)-EZ)
	32			
1021	8 745960 24119 2012.05060 NATIONAL PARKS CONSERVATION	י דאר	7/1	10

Schedule G (Form 990 or 990-EZ) 2012 NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165 Page 4
Part IV Supplemental Information (continued)

(I) ADDRESS OF FUNDRAISER:

5757 W CENTURY BLVD, #300, LOS ANGELES, CA 90045

(I) NAME OF FUNDRAISER: HERITAGE COMPANY

(I) ADDRESS OF FUNDRAISER: P.O. BOX 16325, LITTLE ROCK, AR 72231

(I) NAME OF FUNDRAISER: AVALON CONSULTING

(I) ADDRESS OF FUNDRAISER: 2030 M ST NW #700, WASHINGTON, DC 20036

Schedule G (Form 990 or 990-EZ) 2012

232084 05-01-12

15510318 745960 24119

SCHEDULE I									OMB No.	1545-0047
(Form 990)				d Other Assistance	•				20	12
				ts, and Individuals					20	12
Department of the Treasury Internal Revenue Service		Comp	lete if the organization	on answered "Yes" Attach to For	-	rt IV, line 21 or 22.			Open to Inspe	
Name of the organizat		PARKS CON	ISERVATION A	ASSOCTATIO	N			Employer	identificati 53-02	
Part I General II	nformation on Grants a								55 02	20100
1 Does the organiz	zation maintain records	to substantiate th	e amount of the grants	s or assistance, the	grantees' eligibilit	y for the grants or ass	sistance, and the selec	ction		
	award the grants or assis								X Yes	No No
2 Describe in Part	t IV the organization's pro	ocedures for moni	toring the use of grant	t funds in the Unite	d States.					
Part II Grants an	nd Other Assistance to	Governments an	d Organizations in th	e United States. C	complete if the org	anization answered "	es" to Form 990, Parl	t IV, line 21,	for any	
	that received more than					(f) Method of				
	ddress of organization overnment	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance		Purpose of g or assistanc	
NATIONAL WILDLIFF 901 E STREET SUIT	TE 400	52 0204616	501 (0) (2)	472.045						L DIDKG
WASHINGTON, DC 20	0004	53-0204616	501(C)(3)	473,945.	0.			IMPROVIN	G NATIONA	AL PARKS
VIRGINIA CONSERVA 422 EAST FRANKLIN RICHMOND, VA 2321	N STREET SUITE 303	51-0198762	501(C)(3)	24,500.	0.			TMPROVIN	G NATIONA	AT. PARKS
	19	51 0150702	501(0)(3)							
FRIENDS OF ACADIA 43 COTTAGE STREET BAR HARBOR, ME 04	т	01-0425071	501(C)(3)	20,000.	0.			IMPROVIN	G NATIONA	AL PARKS
,				, ,						
SOUTHERN APPALACH 34 WALL STREET SU ASHEVILLE, NC 288	UITE 502	62-1098890	501(C)(3)	25,000.	0.			IMPROVIN	G NATIONA	AL PARKS
,,				,						
RAINY LAKE SPORTH 409 SHORWOOD DRIV										
INTERNATIONAL FAI	LLS, MN 56649	41-1509353	501(C)(5)	18,000.	0.			IMPROVIN	G NATIONA	AL PARKS
LOS COMPADRES DE MISSION HISTORICA	SAN ANTONIO AL PARK - 6701 SAN									
	ANTONIO, TX 78214	74-2308287	501(C)(3)	10,000.	0.			IMPROVIN	G NATIONA	AL PARKS
2 Enter total numb	ber of section 501(c)(3) a	Ind government o	rganizations listed in th	ne line 1 table				>		7.
3 Enter total numb	ber of other organization	s listed in the line	1 table		·····			🕨		1.
LHA For Paperwork	k Reduction Act Notice	, see the Instruct	tions for Form 990.					Sched	lule I (Form	990) (2012)

		SERVATION A					3-0225165 Page
Part II Continuation of Grants and Other	Assistance to Go	overnments and Orga	nizations in the U	nited States (Sche	edule I (Form 990), Pa I	rt II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
IAMI DADE COLLEGE SCHOOL OF USTICE - 11380 N.W. 27TH AVE ROOM							
310 - MIAMI, FL 33167	59-1210485	GOVERNMENT	23,422.	0.			IMPROVING NATIONAL PARK
SOUTH FLORIDA NATIONAL PARKS TRUST 1390 SOUTH DIXIE HIGHWAY #2203							
IIAMI, FL 33146	13-4341209	501(C)(3)	10,500.	0.			IMPROVING NATIONAL PARK

Schedule I (Form 990)

Part III

NATIONAL PARKS CONSERVATION ASSOCIATION

53-0225165

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
HONORARIUMS, GIFTS & AWARDS	93	60,000.	0.		
Part IV Supplemental Information. Complete this part to provi	de the informatio	n required in Part I,	line 2, Part III, colum	n (b), and any other additional ir	formation.
SCHEDULE I, PART I, LINE 2: GRANTS	S ARE ONL	Y AWARDED	TO OTHERS	WHO ARE	

PARTNERING IN THE SAME PROJECTS TOWARD MUTUAL GOAL OF BENEFITTING NATIONAL

PARKS. THESE ORGANIZATIONS PROVIDE BUDGETS TO NATIONAL PARKS THAT DETAIL

THE EXPENDITURES THAT GRANT FUNDS ARE USED FOR.

(Fo	HEDULE J Compensation Information rm 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees tment of the Treasury al Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, line 23. A Revenue Service Attach to Form 990.	ОМВ No. 15 20 Ореп to Inspec	12 Public
_		nployer identification	n number
	NATIONAL PARKS CONSERVATION ASSOCIATION	53-0225165	
Pa	rt I Questions Regarding Compensation		
			Yes No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990 Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal Travel for companions Payments for business use of personal reside Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef	D, use ence	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		
~	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, director		
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract X Independent compensation consultant X Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation commensation commensation compensation compens	to	
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:		
а	Receive a severance payment or change-of-control payment?		
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:		
а	The organization?		
b	Any related organization?	<u>5</u> b	X
~	If "Yes" to line 5a or 5b, describe in Part III.		
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		
-	contingent on the net earnings of:	60	x
a h	The organization?	6a 6b	
D	Any related organization? If "Yes" to line 6a or 6b, describe in Part III.		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments		
•	not described in lines 5 and 6? If "Yes," describe in Part III	7	x
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	x
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in		
	Regulations section 53.4958-6(c)?		
LHA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Schedule J (Form	990) 2012

232111 12-10-12 Schedule J (Form 990) 2012

NATIONAL PARKS CONSERVATION ASSOCIATION 53-0225165

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(b)(i) ⁻ (D)	in prior Form 990
(1) THOMAS KIERNAN	(i)	339,698.	0.	0.	37,500.	5,099.	382,297.	0.
PRESIDENT (UNTIL MAY 2013)	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) THERESA PIERNO, EVP,	(i)	215,309.	0.	0.	22,000.	4,255.	241,564.	0.
THEN ACTING PRES (TRANS IN MAY 2013)		0.	0.	0.	0.	0.	0.	0.
(3) RONALD TIPTON	(i)	172,672.	0.	0.	13,884.	1,624.	188,180.	0.
SENIOR VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) KEVIN BARNHURST	(i)	174,614.	0.	0.	13,978.	774.	189,366.	0.
VP FINANCE AND IT	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JAMES NATIONS	(i)	179,120.	0.	0.	14,216.	3,991.	197,327.	0.
VP CENTER FOR PARK RESEARCH	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) RAYMOND FOOTE	(i)	169,069.	0.	0.	14,310.	7,457.	190,836.	0.
VP DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) CRAIG OBEY	(i)	161,224.	0.	0.	13,389.	5,754.	180,367.	0.
SR. VP GOVERNMENT AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) LIBBY FAYAD	(i)	137,048.	0.	0.	11,758.	7,563.	156,369.	0.
GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) ALEXANDER BRASH	(i)	137,210.	0.	0.	11,722.	7,576.	156,508.	0.
SR. REGIONAL DIR, NERO	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) MARK WENZLER	(i)	141,653.	0.	0.	11,685.	4,358.	157,696.	0.
VP CLEAN AIR & CLIMATE	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) MINA STANARD	(i)	137,504.	0.	0.	11,119.	2,391.	151,014.	0.
VP MEMBERSHIP	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) CARLTON JEWETT	(i)	138,080.	0.	0.	11,200.	2,486.	151,766.	0.
VP REGIONAL OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

232113	
12-10-12	2

Schedule J (Form 990) 2012	NATIONAL	PARKS	CONSERVATION	ASSOCIATION
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Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M	
(Form 990)	

Department of the Treasury

Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form

OMB No. 1545-0047

Open to Public

. Inspection

990, Part IV, lines 29 or 30.

Attach to Form 990.

Employer identification number 53-0225165

l

Name of the organization

NATIONAL PARKS CONSERVATION ASSOCIATION

Pai	rt I Types of Property								
		(a)	(b)	(c)		(d			
		Check if	Number of	Noncash contr		Method of d		•	
		applicable	contributions or items contributed	amounts repor		noncash contrib	ution a	mounts	3
1	Art - Works of art				n, inte rg				
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property			1					
9	Securities - Publicly traded	Х	43	1,233,	286.	MARKET VAL	JE		
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
23 24	Archeological artifacts								
2 4 25	Other ► ()								
26	Other ()								
27	Other ()								
28	Other ()								
29	Number of Forms 8283 received by the organiz							0	
	for which the organization completed Form 828	33, Part IV,	Donee Acknowledg	gement	29				
~~	_							Yes	No
30a	During the year, did the organization receive by								
	at least three years from the date of the initial of			-					v
	the entire holding period?						30a		X
b	If "Yes," describe the arrangement in Part II.								
31	Does the organization have a gift acceptance p						31		Х
32a	Does the organization hire or use third parties of	or related or	ganizations to soli	cit, process, or sel	ll noncash				
	contributions?						32a		X
b	If "Yes," describe in Part II.								
33	If the organization did not report an amount in	column (c) f	or a type of prope	rty for which colun	nn (a) is ch	ecked,			
	describe in Part II.								
LHA	For Paperwork Reduction Act Notice, see	the Instruc	tions for Form 99	0.		Schedule N	(Form	990) (2	2012)

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Part II Supplemental Inform the organization is reportin	nation. C	omplete this	s part to pr	rovide the infor	rmation required b	y Part I,	lines 30b, 32b	, and 33, and	l whet
Also complete this part for	any additic	onal informa	tion.				eceived, or a c		
SCHEDULE M, PART I,	COLUM	N (B):	THIS	COLUMN	REFLECTS	THE	NUMBER	OF	
CONTRIBUTIONS.									
CONTRIBUTIONS.									
232142 12-20-12							Schedu	le M (Form 9	90) (

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.



Employer identification number

53-0225165

NATIONAL PARKS CONSERVATION ASSOCIATION

FORM 990, PART VI, SECTION B, LINE 11: THE 990, ONCE RECEIVED FROM THE

HIRED PREPARER, WAS REVIEWED BY NPCA VP OF FINANCE, KEVIN BARNHURST AND

THERESA PIERNO, EVP. ONCE IT WAS APPROVED THE 990 WAS SENT TO THERESA

THEN TO THE BOARD FOR REVIEW BEFORE SUBMISSION. PIERNO FOR SIGNATURE,

FORM 990, PART VI, SECTION B, LINE 12C: ALL BOARD MEMBERS AND EMPLOYEES OF ALL LEVELS ARE SURVEYED EACH YEAR REGARDING CONFLICTS OF INTEREST. IF A CONFLICT OF INTEREST AROSE, THE ORGANIZATION WOULD SEEK REMUNERATION, IF NEEDED AND END ANY FUTURE OCCURRENCES. FURTHER, IF AN UNDISCLOSED CONFLICT OF INTEREST IS SUSPECTED, THE INTERESTED PERSON CALLS THE POTENTIAL CONFLICT TO THE ATTENTION OF THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES FOR A TIMELY AND APPROPRIATE INVESTIGATION AND RESOLUTION. IF THE POTENTIAL CONFLICT INVOLVES AN OFFICER OR TRUSTEE THE MATTER IS FORWARDED TO THE FULL BOARD OF TRUSTEES FOR INVESTIGATION AND RESOLUTION.

FORM 990, PART VI, SECTION B, LINE 15: THE PROCESS FOR DETERMINING COMPENSATION OF THE ORGANIZATION'S OFFICERS INCLUDES A REVIEW BY THE BOARD. THERE IS USE OF COMPARABILITY DATA AND THE BOARDS' DECISION IS DOCUMENTED. THE LAST COMPENSATION REVIEW TOOK PLACE ON JUNE 30, 2013.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL, AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, LA, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS

CONFLICT OF INTEREST POLICY, GOVERNING DOCUMENTS, AND FINANCIAL STATEMENTS Schedule O (Form 990 or 990-EZ) (2012) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 232211 01-04-13 42

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lame of the organization	ARKS CONSERVAT	ION ASSOCI	TATION	Employer iden 53-022	tification numbe
AVAILABLE TO THE PUBLIC					
WATERDE TO THE FOREC	OFON REQUEST.				
FORM 990, PART XI, LINE			5:		4.0.0.000
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